MSU INVEST	MENT PROPOSAL FOR INSTITU	TIONAL PRI	ORITIES						
PROPOSAL OVERVIEW									
Title Department	Portuguese Language/Brazilian Studies Department of Modern Languages and Literatures and the Office of International Programs	Request Date Email	December 22, 2011 umlbk@montana.edu normp@montana.edu						
Requestor	Dr. Bridget Kevane Dr. Norman Peterson	Phone	994-6448 994-5325						
STRATEGIC ALIG	NMENT	100 (100 (100 (100 (100 (100 (100 (100							
	Educate Students								
	Our graduates will have achieved mastery in their major disciplines								
	☐ Our graduates will become active citizens and le	me active citizens and leaders							
	X Our graduates will have a multicultural and global perspective								
	☐ Our graduates will understand the ways that knowledge & art are created and applied in a variety of disciplines								
	☐ Our graduates are prepared for careers in their field								
	X We will provide increased access to our educational programs								
	☐ Communities and external stake holders benefit from broadly defined education partnerships with MSU								
	Create Knowledge and Art								
	☐ Students, faculty, and staff will create knowledge and art that is communicated widely								
	Serve Communities								
	☐ We help meet a fundamental need of the citizens of Montana by providing degree programs for our students								
Core Themes	☐ We help meet the educational needs of the citizens of Montana by providing a wide range of educational opportunities to a variety of students								
and Objectives (check all that	☐ Our students, faculty, staff, and administrators reach out to engage and serve communities								
apply)	☐ Our students, faculty, staff, and administrator reach in to build the university community								
	Integrate Learning, Discovery, and Engagen	ent							
	☐ Each graduate will have had experiences that integrate learning, discovery and engagement								
	☐ Outreach activities will educate students and address the needs of the communities we serve								
	☐ Students, faculty, and staff will create knowledge and art that addresses societal needs								
	☐ MSU is a community that will be characterized by synergy within and across disciplines, roles and functions.								
	Stewardship								
	☐ The public trusts the institution to operate openly and use resources wisely								
	☐ The faculty and staff are well-qualified and supported ☐ MSU will support Native American students, programs, and communities ☐ MSU will be an inclusive community, supporting and encouraging diversity X Our publicly provided resources are used efficiently and effectively								
	☐ Natural resources are used efficiently and sustainably ☐ MSU nurtures a culture of resource conservation and ecological literacy among students, faculty and sta								
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	☐ Our physical infrastructure (e.g., building, equipment, open spaces) will be well-maintained and useful								

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Campuses	X Bozeman x Billings							
Cross Depts	Please List: Department of Modern Languages & Literatures, Office of International Programs, Extended University							
TIMEFRAME								
Proposed Dates	Start: Spring 2	2014						
COST AND REQUIR								
Funding Type	One-Time (\$)		Multi-Year (\$)		Base (\$)	FTE		
Personnel		Year 1 38,504	Year 2 27,870	Year 3 5,000	5,000			
(w/benefits)		30,004	27,070	5,000	5,000			
Materials &		2,000	2,000					
Supplies		7.005	4.005	4.000				
Travel		7,825	4,885	1,200				
Contracted Services		4,400	15,000	15,000				
Capital					:	0.0000000000000000000000000000000000000		
Other Operations		4,000	950	1,425	10,000			
TOTAL		56,729	48,705	22,625	15,000	• "		
Please comment, if necessary, regarding cost and requirements.	Startup funds are requested to build the curriculum for a Portuguese Language and Brazilian Cultural Studies program utilizing the highly successful instructional infrastructure for MSU's Arabic Network, developed and administered by the Office of International Programs and the Department of Modern Languages and Literatures for the past 13 years. The key feature of the Network model is that it spreads the cost of highly qualified faculty across the institutions participating in the Network. Through this approach, the investment in developing the curriculum and adapting the infrastructure from the existing Arabic Network will enable MSU to offer our students Portuguese and Brazil Studies courses at the extraordinarily economic cost of \$15,000 per year. Note the decline in annual costs in the budget above as the Network becomes operational.							

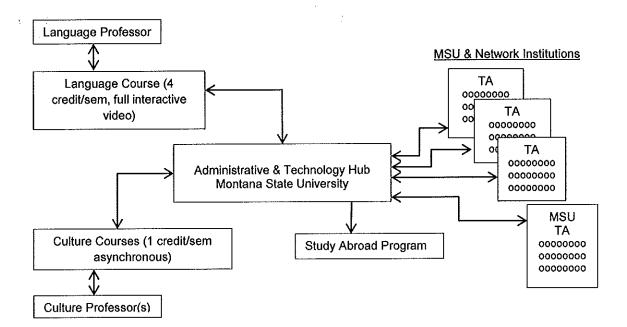
The Department of Modern Languages and Literatures and the Office of International Programs proposes the development of *Portuguese Language/Brazilian Studies Network* modeled on MSU's innovative, cost-effective, and highly-successful Arabic Language Network.

Portuguese has emerged as a major language of strategic importance as Brazil has developed into a major global economic power. Portuguese proficiency and knowledge of Brazil will be an increasingly valuable professional asset for MSU graduates. Offering MSU students the opportunity to learn Portuguese and study Brazil is critical in meeting our goal of our graduates having a multicultural and global perspective. Portuguese and Brazilian Studies are missing components in MSU's new Latin American and Latino Studies Program. This proposal will address this important missing piece in MSU's international education offerings.

The project will result in the following tangible outcomes:

- Elementary Portuguese I 4 credit course based on the Arabic Network model
- Elementary Portuguese II 4 credit course offered based on the Arabic Network model
- 2 fully on-line Brazilian Studies 1 credit courses
- Intermediate Portuguese I 3 credit course offered through new Brazil study abroad options
- Brazilian Language and Culture 3 credit course offered through new Brazil study abroad options
- Portuguese Language and Brazilian Studies consortium to leverage costs

The Arabic Language Network model which MSU pioneered is an innovative instructional approach designed to provide quality language instruction at an affordable cost. It uses interactive video technology to link a remotely-located, highly-trained language instructor to students at several institutions, supplemented by native-speaker teaching assistants at each location. The network model offers the instructional quality of an academically-trained language instructor while spreading the high cost of such faculty expertise across a number of institutions and augmenting it with trained and supervised native speaker teaching assistants. In addition, students are offered the option to extend their language studies through a seamlessly integrated study abroad experience. The diagram below illustrates the structure of the proposed Portuguese language and Brazilian studies network.



The MSU Arabic Network has gained national recognition, having been awarded the Institute of International Education's Andrew Heiskell Award for Campus Internationalization and been featured in the

Chronicle of Higher Education, "A Teaching Network Brings Arabic to the Heartland", May 3, 2011. http://chronicle.com/article/A-Teaching-Network-Brings/127374/?sid=at&utm_source=at&utm_medium=en_

The program is an ideal way to expand foreign language and international studies options across the MSU system. MSU Billings has indicated strong interest in being part of the Network in order to offer these courses to its students.

Besides providing MSU students this important educational opportunity, the project allows MSU to continue to build its national and international reputation as a leader and innovator in the field of using technology to teach less-commonly-taught languages and international education more generally.

PROPOSAL SCOPE

Describe the broader impacts and benefits of this proposal

The proposal to develop Portuguese Language/Brazilian Studies Network modeled on MSU's innovative Arabic Language Network (formally the U.S. Arabic Distance Learning Network) offers the following broad impacts and benefits:

- MSU students would have the opportunity to develop proficiency in Portuguese, a language of growing strategic importance due to the emergence of Brazil as a major economic power.
- Expand and enrich MSU's academic programs which enable our graduates to develop a multicultural and global perspective.
- Provide a critical missing component in MSU's Latin American and Latino Studies Program which currently does not include options to study Brazil and Portuguese, an omission of increasing importance due to the growing influence and importance of Brazil.
- Develop valuable new partnerships with Brazilian universities which will result in productive other impacts for MSU, such as research collaboration, faculty exchange, and student recruitment, etc.
- Expand MSU's relationships within Latin America, a region underrepresented in MSU's global partnership network.
- Attract student applicants interested in developing knowledge of Latin American languages and cultures.
- Enhance MSU recognition for leadership and innovation in developing new approaches to offering less-commonly-taught languages as established through the award-winning U.S. Arabic Distance Learning Network.
- Contribute to best practices in offering high quality, low cost language instruction in a wide array of less-commonly-taught languages of growing strategic importance across the fabric of U.S. higher education.

ADDITIONAL INFORMATION Implementation Plan (Please describe with timelines) Announce plans for Portuguese Language and Brazil Studies classes to MSU Spring 2012 faculty and students Review proposal and develop detailed implementation plan Summer 2012 Organize national Advisory Council and conduct webinar meeting Initiate search for lead Portuguese language instructor Fall 2012 Select lead Portuguese language instructor Establish technology links with Portuguese language instructor Identify faculty to develop on-line Brazilian Studies classes Initiate discussions with Brazilian institutions regarding hosting study abroad programs Announce Portuguese Language/Brazil Studies Network to U.S. higher education community Spring 2013 Develop 4 credit Elementary Portuguese I and II classes Develop two 1 credit on-line Brazil Studies classes Advisory Council review of Portuguese and Brazil class plans Finalize partnership with Brazil institution(s) for study abroad program Select institutional network partners Configure interactive video and asynchronous network connections Launch Elementary Portuguese I and Brazil Studies classes Fall 2013 Spring 2014 Launch Elementary Portuguese II and other Brazil Studies classes Proficiency testing of student sample Select study abroad participants

Assessment Plan (Please describe with indicators)

Summer 2014

Fall 2014

A multi-faceted approach to assessing the proposed project is planned as summarized below.

Modify classes based on evaluation

Semester study abroad program option

- Project national Advisory Council would review and assess class plans
- · Students would complete course evaluations
- Interactive video evaluation sessions would take place each semester
- Student sample would take part in CLEP proficiency testing both at the end of year one and after study abroad

Intensive Portuguese study abroad program in Brazil

Enrollment data would track student interest and retention rates

Launch revised classes

- Partner institutions would evaluate the network program and services annually
- Advisory Council would annually review all assessment data and indicator

If assessed objectives are not met in the timeframe outlined, what is the plan to sunset this proposal?

The proposed project would not require entering into more than annual contracts with faculty and administrative staff, so the components of the project could be terminated without difficulty if assessed objectives are not met.

stuguese Language/Brazilian Studies N. Perkuson **CERTURALINES** Signature (required) Date Department Head (please print) Dr. Bridget Kevane & Revine 12-22-2011 Dr. Norman Peterson x Very High High Medium Low Very Low Dept Head Priority (please circle one): Date Signature (required) Dean/Director (please print) 1-3-12 Dean Paula Lutz Medium (Low Very Low Very High High Dean/Director Priority (please circle one): Date Signatures (required) Executive/VP (please print)

High

Very High

Executive/VP Priority (please circle one):

Medium

Low

Very Low

B. Kerane